

School Development Plan September 2020 – July 2021

Moving from Good towards Outstanding

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Aims of our School

VISION

To provide a stimulating, caring and secure learning environment in which our children will be happy, achieve success and reach their full potential.

In order to fulfil our vision we will:

- Provide high standards of teaching.
- Provide for the emotional, spiritual and cultural needs of all the children.
- Develop the self esteem and confidence of all the children.
- Foster a love and excitement for learning.
- Enable children to work independently and as part of a team.
- Give children the skills to live happy and successful lives.
- Encourage children to lead healthy, active lifestyles.
- Value every child as an individual and celebrate childhood.
- Equip the children with the skills necessary in a technological society.
- Encourage positive values and tolerant attitudes towards others in school, in the wider community and in the world.
- Work jointly with parents and carers, and all members of the school and wider community.

About our School

We currently have 109 children on roll (99 Reception-Year 4 and 10 in Nursery) and our school population is mainly drawn from Westoning village itself. However, 17 children (15.6%) do come from neighbouring towns and villages. The majority of children have had pre-school experience, either at our Nursery or other nurseries and preschools in the area. 79% of the children on roll are White British and 18.2% are from other ethnic heritages (2.8% either refused or did not provide ethnic group information). 3 children have been reported as having a first language other than English.

We have 6 classes, from Nursery through to Year 4. Our standard admission number is 30.

10.1% of our children are identified with Special Educational Needs and Disabilities (SEND).

Main school attendance is currently 97% and we are working hard to ensure we keep at or above our target of 96%. Persistent absenteeism is currently 9% and we work closely with the Attendance Officer to help families improve attendance of their children. This is through meetings, plans and fines where relevant.

We currently have 2.7% of children claiming free school meals, and 3.6% are eligible for Pupil Premium.

The school has achieved Silver Artsmark (2017), Sainsbury's Gold Sports Award (2019), Silver Eco Award (2016), Healthy Schools Status (2017), Intermediate International Schools Award (2018), Bronze Anti Bullying Alliance Award (2018) and the Values Mark (2013).

Westoning Lower School was inspected in February 2019 and during the inspection the following was noted:

- The school continues to be good.
- The leadership team has maintained the good quality of education in the school since the last inspection.
- (The team) has continued to raise the standard of teaching and learning so the attainment in reading, writing and mathematics at the end of Key Stage 1 has been consistently above the national average for three years.
- The Leadership team and Governing body have an accurate view of the strengths of the school and the areas they still want to improve.
- Pupils enjoy coming to a school where they are known and treated as individuals. Classroom visits show the school to be a happy and industrious place.
- All groups of pupils make good progress from their starting points.
- Pupils behave well both in class and around the school because they understand the high expectations adults have of them and want to do their best.
- The school is very much part of the local community.
- Staff are well informed about new safeguarding guidance through regular training and updates. Safeguarding is a standing item at staff meetings and all adults are confident in raising any concerns they may have about individual pupils.

Results for 2019

Early Years

		Prime Areas of Learning									
	No of Pupils	GLD	COM	PHY	PSE	LIT	MAT	UTW	EXP	APS	
				% of pupils achieving Expected or Exceeded							
2017	22	73	82	86	86	73	82	82	86	36.7	
National 2017	-	71	82	88	85	73	78	84	87	34.5	
2018	18	89	100	94	100	89	94	100	94	38.9	
National 2018	-	72	82	87	85	73	78	84	87	34.6	
2019	15	80	87	87	87	87	80	80	73	38.8	
National 2019	-	72	82	87	85	73	79	84	87	34.6	

Phonics (Year 1)

	Number of	Breakdown of Pl	honics Outcomes	Percentage achieving
	Pupils	Number of Children: Wt	Number of Children: Wa	WA
2017	24	4	20	83
National 2017	-	-	-	81
2018	22 (1 absent)	5	16	73
National 2018	-	-	-	82
2019	19	2	17	90
National 2019	-	-	-	82

Key Stage 1 (Year 2)

		Reading		Writing		Maths	
	No of pupils	% of Pupils working at expected standard or greater	% of Pupils working at	% of Pupils working at expected standard or greater	% of Pupils working at	% of Pupils working at expected standard or greater	% of Pupils working at
		depth	greater depth	depth	greater depth	depth	greater depth
2017	26	92	31	85	31	85	35
Nat 2017	-	76	25	68	16	75	21
2018	23	91	39	83	35	87	39
Nat 2018	-	75	26	70	16	76	22
2019	24	71	29	75	21	83	33
Nat 2019	-	75	25	69	15	76	22

Year 4

	No of	Reading		Writing		Maths	
	pupils	% of Pupils working at expected standard or greater depth	% of Pupils working at greater depth	% of Pupils working at expected standard or greater depth	% of Pupils working at greater depth	% of Pupils working at expected standard or greater depth	% of Pupils working at greater depth
2017	27	89	15	70	15	74	7
LA 2	2017	82	37	37 72		76	28
2018	15	87	47	80	27	87	40
LA 2	2018	82	36	74	26	79	28
2019	30	83	30	83	27	73	37
LA 2019		82	37	73	25	78	30

Year 4 Progress (KS1-Year 4)

	No of	Reading	Writing	Maths				
	Match- ed pupils	% of Pupils Making Expected and Above Progress between KS1 and Year 4	% of Pupils Making Expected and Above Progress between KS1 and Year 4	% of Pupils Making Expected and Above Progress between KS1 and Year 4				
2017	24	83	75	75				
LA 2	017	89	89	87				
2018	13	100	92	92				
LA 2	018	92	93	91				
2019	2019 26 88		100	88				
LA 2019		91	91	91				

Targets for 2020 – 2021

Early Years

The target for Good Level of Development this year is 81% (last year target 86%, actual 80%).

Phonics (Year 1)

The target for those working at the required level is Target 86%, challenge 93% (last year (Target) 89%, (Challenge) 100%, actual 90%).

Key Stage 1 (Year 2)

		Rea	ding	Wri	ting	Maths		
No of pupils	% of Pupils working at expected standard or greater depth	% of Pupils working at greater depth	% of Pupils working at expected standard or greater depth	% of Pupils working at greater depth	% of Pupils working at expected standard or greater depth	% of Pupils working at greater depth		
	14	Target: 86 Challenge: 93 Progress: 6.3-6.9	Target: 36 (5)	Target: 86 Challenge: 93 Progress: 6.1-6.7	Target: 50 (7)	Target: 93 Challenge: 100 Progress: 6.2-6.8	Target: 22 (3)	

Other Year Groups

Year	Rea	ding	Wri	ting	Maths			
Group (no of pupils)	% of Pupils working at expected standard or greater depth	% of Pupils working at greater depth	% of Pupils working at expected standard or greater depth	% of Pupils working at greater depth	% of Pupils working at expected standard or greater depth	% of Pupils working at greater depth		
	Target: 94		Target: 94		Target: 94			
1 (17)	Challenge: 100	Target: 29 (5)	Challenge: 100	Target: 24 (4)	Challenge: 100	Target: 29 (5)		
	Progress: 5.5-6.1		Progress: 5.5-6.1		Progress: 5.2-5.7			
	Target: 95		Target: 79		Target: 79			
3 (19)	Challenge: 100	Target: 47 (9)	Challenge: 95	Target: 11 (2)	Challenge: 90	Target: 21 (4)		
	Progress: 6.0-6.6		Progress: 6.3-6.9		Progress: 6.3-6.9			
	Target: 76		Target: 68		Target: 72			
4 (25)	Challenge: 88	Target: 36 (9)	Challenge: 84	Target: 20 (5)	Challenge: 84	Target: 32 (8)		
	Progress: 6.0-6.6		Progress: 6.4-7.0		Progress: 6.4-7.0			

Rationale for Priorities for 2020-21

This School Development Plan aims to build on some aspects of the previous School Development Plan 2019-2020, builds on the strengths and experiences of the staff and incorporates the strengths and recommendations of the Ofsted inspection.

The purpose of this School Development Plan is to provide a framework for the current and future development of the school.

A working copy of this plan is maintained on the Staff Room display board so that all members of our community can see the progress we are making.

A copy for the parents is on display in the entrance hall and full copies are available to take away on parental request. It is also available on the main school website.

This plan will:

- Give Westoning Lower School a strategic direction for the next 12 months.
- Help keep the school focused on the main priorities for the school.
- Raise standards in achievement and attainment.
- Ensure leadership and management of the school is at least good.
- Enable the budget to be set.
- Assist the school in responding to DfE and LA initiatives.
- Provide a framework for the professional development of all staff.

It incorporates Ofsted, **Next steps for the school:**

- Teachers plan lessons in subjects such as science, history and geography that develop subject-specific skills and provide appropriate challenge for all groups of pupils, especially the most able.
- Recent improvements in the pre-school provision continue so that all adults maximise opportunities to support children in reaching the early learning goals.

Taking into account the areas identified by our own self-evaluations and monitoring systems, views of Ofsted and the school's School Improvement Professional, there are three main areas for development this year. These are:

- To ensure that lessons in subjects such as science, history and geography develop subject-specific skills and provide appropriate challenge for all groups of pupils, especially the most able.
- To enable all children to make at least good progress and be resilient learners.
- To enhance the digital curriculum, embedding the use of technology in all aspects of school life.

There are also subject action plans, area action plans, Governors action plans and a Continuing Professional Development Plan that accompanies the priorities.

Key Issue 1

To ensure that lessons in subjects such as science, history and geography develop subject-specific and reading skills, and provide appropriate challenge for all groups of pupils, especially the most able.

Ofsted Links: Quality of Education; Personal Development; Leadership and Management (SEF pages 7, 10, 12)

Priorities will be achieved by:

- a) Ensuring all teachers are consistent and have similarly high expectations in the application of school policies across all subjects.
- b) Ensuring that assessment is accurate and used effectively to plan work that challenges and closely matches the needs and abilities of all groups of pupils, across all subjects.
- c) Ensuring reading is high profile across the school.
- d) Ensuring that best practice is disseminated and shared across the school and HAST Pyramid.
- e) Ensuring consistently high quality marking and constructive feedback in all subjects.
- f) Ensuring that pupils know what they need to do next and respond to high quality marking in all subjects.
- g) Ensuring that teachers use support staff effectively to generate high outcomes for the pupils, particularly in reading across the curriculum.
- h) Implementing focused improvement plans with rigour.
- i) Regular checks on planning, teaching, learning and marking.
- j) Governors having a clear and evidence based understanding of the school so that they can both support and challenge.

Success Criteria:

- ✓ Evidence of challenge is evident in planning and books.
- ✓ Progress in all subjects will be good, including reading.
- ✓ Reading attainment will be above national and LA averages.
- ✓ Marking is high quality, and will provide constructive next steps for learning in all subjects.
- ✓ Support staff have a direct impact on good, or better, pupil progress in all subjects.
- Key leaders and managers, including those responsible for governance, have high ambitions for the pupils and lead by example. They lead their actions on a clear understanding of the school's performance, and of staff and pupils skills and attributes.
- ✓ Checks on the quality of teaching and learning lead to good or better judgements.
- ✓ Governors undertake regular monitoring in order to scrutinise the school's performance, fitting in with the school's priorities.
- ✓ Governing body minutes reflect a good level of challenge linked to the school's priorities. They also recognise achievements and successes.

Milestone 1 – Dec 2020	Milestone 2 – March 2021	Milestone 3 – July 2021				
Evidence of differentiated tasks	Evidence of independent research	Independent investigation evidence				
Specific skills evident in teaching	Blooms taxonomy being used	Challenge tasks in books				
Cross curricular lessons seen	Skills Diamond Day taken place	Variety of subject delivery used				

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Tasks	Responsibility	Timescale	Resource /	Monitoring	Half Termly RAG Rating							
lasks	Responsibility	Tillescale	Cost	Impact	A1	A2	Sp1	Sp2	S1	S2		
Plan differentiated tasks in all subjects by resources,	Class teachers	Weekly	PPA Time	Planning/work								
support or task, not always by outcome.				scrutiny								
				Learning walks								
Encourage children to plan their own independent	Class teachers	July 2021	Lesson time	Learning walks								
investigations.	TAs			Planning scrutiny								
Enable children to be able to conduct independent	Class teachers	July 2021	Lesson time	Work scrutiny								
research by teaching appropriate skills.	TAs			Planning scrutiny								
Teach specific skills sessions at the start of topics.	Class teachers	July 2021	Lesson time	Planning scrutiny								
	TAs			Learning walks								

Plan challenge tasks with next steps and show by	Class teachers	July 2021	PPA Time	Planning scrutiny		
highlighting TDWs (to do wells) with increasing difficulty.			Lesson time	Work scrutiny		
Use Blooms taxonomy to ensure higher level questioning	Class teachers	Ongoing	Lesson time	Work scrutiny		
for the more able when doing tasks.	TAs			Learning walks		
Have a variety of ways of delivering subject content /	Class teachers	Termly	Lesson time	Work scrutiny		
skills, e.gtrips, visitors, outdoor learning, art, creative	TAs		Assembly time	Learning walks		
approaches, physical tasks.				Assembly rotas		
Plan and deliver cross-curricular lessons where	Class teachers	Half termly	Meeting time	Meeting minutes		
appropriate.				Data analysis		
Dedicate a Diamond Day to 4 subject skills.	Class teachers	Spring term	Lesson time	Work scrutiny		
	TAs			Digital media		
Subject data analysed by class teachers in conjunction	JB/SLT	Half termly	Meeting time	Data analysis		
with TAs, as well as leaders, to ensure consistent	Class teachers			Governor report		
progress across the school in all subjects.	TAs					
Skills progression charts written and used.	Subject Leaders	Dec 2020	Leadership time	Skills charts		
				Planning / LO		
Reading is clearly documented across all subjects and	Subject Leaders	Dec 2020	Leadership time	Subject grids		
planned for.	Class teachers	Ongoing	Planning time	Planning / LO		
Pupil progress meetings are held to discuss pupils to aid	JB	Half termly	Meeting time	Data analysis		
identification of pupils and explore gaps in achievement.	Class teachers			PPM notes		
Opportunities for sharing and seeing good practice are	All staff	Ongoing	Meeting time	Meeting minutes		
built in to meeting times and the school day, as well as			Release time			
across the MAT and Harlington Cluster.						
Effective Marking Handbook is used consistently to	All staff	Ongoing	SL release time	Work scrutiny		
ensure high quality marking across all subjects with			Meetings	Meeting minutes		
opportunities for pupils to act on suggestions.						
Subject leaders have input from LA SIP on deep dives in	All subject leaders	Spring/Sum	SL release time	Meeting minutes		
their subjects.		mer Term				

IMPACT

To ensure that lessons in subjects such as science, history and geography develop subject-specific skills and provide appropriate challenge for all groups of pupils, especially the most able.

Key Issue 2

To enable all children to make at least good progress and be resilient learners.

Ofsted Links: Quality of Education; Behaviour and Attitudes; Personal Development; Leadership and Management (SEF pages 7, 8, 10, 12)

Priorities will be achieved by:

- a) Identifying pupils who are not making expected or better progress and intervening effectively to accelerate their learning and resolve underachievement promptly.
- b) Exploring the reasons for gaps in achievement in different classes and ability groups and target appropriate interventions, including catch-up premium.
- c) Ensuring Pupil Premium children, high attainers, and pupils with SEND, attain high standards across the school.
- d) Ensuring staff have a shared understanding of growth mindsets and resilience.
- e) Ensuring consistency of use of growth mindset / resilience vocabulary amongst all staff.
- f) Communicating effectively with parents so they can support the use of growth mindsets and resilience.
- g) Using KAGAN approaches to develop cooperative learning and active engagement.
- h) Ensuring pupils are given opportunities to reflect on their learning.

Success Criteria:

- ✓ Standards of attainment for each group are in line or better when compared national data.
- ✓ Progress is at least good
- ✓ Those at risk of underachievement are accurately identified and the interventions used are effective in accelerating progress.
- ✓ Pupils work shows high expectations of progress and attainment.
- ✓ Pupils are resilient when approaching tasks.
- ✓ Pupils know what they need to be good learners and the characteristics of growth mindsets.
- ✓ KAGAN approaches have an impact on the active engagement of pupils.
- ✓ RADY approaches have an impact on attainment.
- ✓ Pupils will be able to be reflective and use critical thinking.
- ✓ Pupils will have a positive sense of wellbeing.

Milestone 1 – Dec 2020	Milestone 2 - March 2021	Milestone 3 – July 2021				
KAGAN training completed	KAGAN follow up training	Evidence of resilience				
Five ways to well being completed	KAGAN approaches being used	Pupil interviews taken place				
RADY introduced to staff	Growth mindset lessons seen	RADY approaches evaluated				
	Mental wellbeing sessions seen	KAGAN approaches evaluated				

Tasks	Responsibility	Timescale	Resource /	Monitoring	Half Termly RAG Rati				Rati	ng
lasks	Responsibility	Timescale	Cost	Impact	A1	A2	Sp1	Sp2	S1	S2
KAGAN training to introduce ways to adapt the approach	JB	15 th Oct 20	Meeting time	Learning walks						
in view of COVID 19.		2 x Jan 2021	Planning time	Planning scrutiny						
RADY approach disseminated to staff and incorporated	JB and Class	July 2021	Meeting time	Learning walks						
into teaching and learning approaches	teachers		Planning time	Planning scrutiny						
Growth mindset lessons each week across the school.	Class teachers	July 2021	Lesson time	Learning walks						
				Pupil interviews						
Plan and deliver abstract and open challenges.	Class teachers	Ongoing	PPA time	Learning walks						
			Lesson time	Planning/work						
				scrutiny						
Encourage independent working and model resilience.	Class teachers	Ongoing	Lesson time	Learning walks						
				Pupil interviews						

Regular review at staff meetings and SLT meetings to	SLT	Half termly	Meeting time	Meeting minutes			
monitor impact of the initiatives.	Staff						
Collect feedback from pupils and report back to staff and	JB	July 2021	Meeting time	Meeting minutes			
governors.							
Teach pupils to recognise and value growth mindsets in	All staff	Ongoing	Lesson time	Learning walks			
their own learning and in the learning of others.				Pupil interviews			
Develop with children and staff how to keep mentally	All staff	Ongoing	Lesson time	Learning walks			
healthy and the importance of being active, eg physical			Meeting time	Planning scrutiny			
activities between and during lessons.			Wellbeing time	Pupil interviews			
				Meeting notes			
Anti bullying training and approaches in place to ensure	All staff	Ongoing	Meeting time	Pupil interviews			
understanding is developed on all aspects of bullying,			Lesson time	Meeting notes			
particularly cyber bullying.				Questionnaires			
Regular meetings between SENDCo and teachers to plan	JB	Monthly	Meeting time	Meeting notes			
interventions and discuss progress of groups.	Class teachers			Data analysis			
Data analysed by class teachers, as well as leaders, to	JB / SLT	Half termly	Meeting time	Data analysis			
ensure consistent progress of groups across the school.	Class teachers/TAs			Governor report			
SMART targets for individuals and groups of pupils are	JB	Half termly	Pupil progress	Data analysis			
reviewed regularly.	All class based staff		meetings	Plan reviews			
			SLT meetings				
Pupil progress meetings are held to discuss pupils to aid	JB	Half termly	Meeting time	Data analysis			
identification of pupils and explore gaps in achievement.	Class teachers			PPM notes			

IMPACT

To enable all children to make at least good progress and be resilient learners.

Key Issue 3

To enhance the digital curriculum, embedding the use of technology in all aspects of school life.

Ofsted Links: Quality of Education; Behaviour and Attitudes; Personal Development; Leadership and Management (SEF pages 7, 8, 12)

Priorities will be achieved by:

- a) Enhancing the use of online platforms to support home learning.
- b) Using technology effectively to support classroom teaching
- c) Ensuring pupils are able to keep themselves safe online by deepening staff, pupil and parent understanding of online safety.
- d) Enhancing pupil's cultural capital through the use of digital technology.
- e) Using technology effectively to enable wider staff development through workshops and links across schools.

Success Criteria:

- ✓ The majority of pupils engage in home learning via online platforms.
- ✓ Homework supports learning gaps being closed.
- ✓ Technology is well planned for within a teaching sequence, leading to improved outcomes.
- ✓ Staff, pupils and parents demonstrate knowledge and skills to keep themselves safe online.
- ✓ Pupils have the knowledge, skills and attitude / behaviours and experiences that support their development as a global citizen.
- ✓ Technology enables staff CPD and knowledge exchange to continue virtually.

Milestone 1 - Dec 2020	Milestone 2 - March 2021	Milestone 3 – July 2021
Initial staff training completed	Technology overviews completed	Evidence of impact on progress
Google Sites working and updated	Staff using technology each day	Digital curriculum embedded
Remote Policy in place	Pupils engaging with online	Pupils know how to stay safe
	learning	

			1	g							
Tasks	Responsibility	Timescale 3rd Sept 20 Ongoing By end of	Resource /	Monitoring	Half Termly RAG Rating						
Idono	Responsibility	Timescale	Cost	Impact	A 1	A2	Sp1	Sp2	S1	S2	
Staff are trained on all aspects of Google to support their	JB	3 rd Sept 20	Meeting time	Staff use of							
implementation of technology.	EC	Ongoing	Grant from DfE	Google							
Google Site for each class created and shared with	Teachers	By end of	Meeting time	Class Google							
parents.		Sept 2020		Sites							
Online Learning Section added to school website and	JB	By end of	Meeting time	Website							
class Google Sites.		October 2020		Class Google							
				Sites							
Help guides for Google Classroom created for parents	EC	Ongoing	Meeting time	Meeting notes							
and staff.	SLT										
Incorporate Google Classroom into teaching so that the	All staff	Ongoing	Meeting time	Meeting notes							
pupils are confident to work independently at age				Feedback							
appropriate levels.											
Create Remote Learning Policy that includes protocols.	JB, EC	By end of	Meeting time	Feedback							
	All staff	October 2020		Learning walks							
Audit children's access to technology at home via Google	JB	Ongoing	Meeting time	Learning Profiles							
Forms.			Release time	Feedback							

Website learning resource bank created to support	All staff	Updated	Meeting time	Data analysis		
learning and shared on Google Shared Drive.	All Stall	each term	Release time	Learning Profiles		
Review staff training needs and establish a programme of	SLT	Nov 2020	Meeting time	Meeting notes		
support, including the use of technology for assemblies.	EC	Ongoing				
Set of Chromebooks purchased and set up to use in	KM	Nov 2020	Courtlands time	Learning walks		
class.	CM			Planning		
Subject leaders identify subject specific apps to put on	Teachers	Jan 2021	Meeting time	Observation		
iPads.	CM		App costs			
Safeguarding sessions on online safety incorporated into	SB	Each half	Meeting time	CPD cycle		
staff training cycle.	EC	term		Meeting notes		
Online safety taught throughout computing and PSHCE /	All staff	Ongoing	Lesson time	Planning		
RSE curriculum.			Planning time	Learning Walks		
Parent brochure created / updated on staying digitally	EC	Ongoing	SL time	Brochure		
responsible and updates in newsletters.	SLT			Newsletters		
Subject leads to review current trips and digital trip	Subject Leads	Dec 2020	SL time	Overviews		
overviews created, as well as online Arts and Music.			Meeting time	Planning		
Workshops established for staff to develop knowledge of	SLT	Half termly	Meeting time	Meeting notes		
use of online platforms.	EC		INSET days	Planning		
				Learning walks		
Develop the use of Google Shared Drives as a tool for	All staff	Ongoing	Meeting times	Shared drives		
sharing knowledge and resources across the school.			SL times			
Engage with colleagues in PST and the Harlington	All staff	Ongoing	Meeting times	Meeting		
Cluster through virtual meetings and training.			Training time	schedules		

IMPACT

To enhance the digital curriculum, embedding the use of technology in all aspects of school life.